LIST OF DIRECTORSHIP AT 30 JUNE 2026: **HECTOR ESPITALIER-NOËL**

No	Name of entity	Country of Incorporation	Type Of Company (Listed/Public/ Private)	Chairman (insert 'Yes' if Chairman)	Type of Directorship (EXE/NED/INED)
1	ASCENCIA LIMITED	MAURITIUS	LISTED	-	NED
2	ALMARYS LIMITED	MAURITIUS	LISTED	YES	NED
3	CASHVERDURE LIMITÉE	MAURITIUS	PRIVATE	-	EXE
4	EMERALD (MAURITIUS) LIMITED	MAURITIUS	PRIVATE	-	NED
5	ER AGRI LIMITED	MAURITIUS	PRIVATE	-	NED
6	ER COMMERCIAL LIMITED	MAURITIUS	PRIVATE	-	NED
7	ER GROUP LIMITED	MAURITIUS	LISTED	YES	NED
8	ER PROPERTY LIMITED	MAURITIUS	PRIVATE	-	NED
9	KEDUVER LIMITEE	MAURITIUS	PRIVATE	-	EXE
10	LA SABLONNIERE HOLDING LIMITED	MAURITIUS	PUBLIC	YES	NED
11	L'ACCORD LIMITED	MAURITIUS	PUBLIC	YES	NED
12	NEW MAURITIUS HOTELS LIMITED	MAURITIUS	LISTED		NED

EXE: Executive Director / NED: Non-Executive / INED: Independent Non Executive